# EMBA TIMELINE

The Ross Executive MBA curriculum is delivered in a time-efficient format. Once a month for 21 months, you will convene on campus in Ann Arbor or Los Angeles. Throughout each month you will stay connected to faculty and classmates in virtual learning environments that foster networking and collaboration.

## EMBA 651

**Executive Education Electives — Take between Month 8 and Graduation**

- The Positive Leader // EMBA 651
- Strategic Leaders Program // EMBA 653

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<table>
<thead>
<tr>
<th>Month 1</th>
<th>Month 2</th>
<th>Month 3</th>
<th>Month 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Competing on Value // EMBA 621</td>
<td>Economics of Business // EMBA 604</td>
<td>Business Analytics and Statistics for Executives // EMBA 603</td>
<td>Capital Allocation and Valuation // EMBA 602</td>
</tr>
</tbody>
</table>

### TERM 1

Leadership Development Theme: Learning and Personal Growth

<table>
<thead>
<tr>
<th>Month 5</th>
<th>Month 6</th>
<th>Month 7</th>
<th>Month 8</th>
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<tbody>
<tr>
<td>Managing the Value Chain/Supply Chain Management // EMBA 611</td>
<td>Strategic Thinking and Competitive Analysis // EMBA 636</td>
<td>Leading Organizational Change // EMBA 632</td>
<td>Measurement and Control of Organizational Performance // EMBA 615</td>
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### TERM 2

Leadership Development Theme: Resilience and Thriving

<table>
<thead>
<tr>
<th>Month 9</th>
<th>Month 10</th>
<th>Month 11</th>
<th>Month 12</th>
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</thead>
<tbody>
<tr>
<td>Legal Environment of Business // EMBA 625</td>
<td>Global Finance // EMBA 608</td>
<td>Data Analytics // EMBA 610</td>
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### TERM 3

Leadership Development Theme: Leading Change and Innovation

<table>
<thead>
<tr>
<th>Month 13</th>
<th>Month 14</th>
<th>Month 15</th>
<th>Month 16</th>
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<tbody>
<tr>
<td>ExecMAP // EMBA 640</td>
<td>Negotiations // EMBA 634</td>
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### TERM 4

Leadership Development Theme: Managing the External Environment

<table>
<thead>
<tr>
<th>Month 17</th>
<th>Month 18</th>
<th>Month 19</th>
<th>Month 20</th>
<th>Month 21</th>
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</thead>
<tbody>
<tr>
<td>Financial Statement Analysis, Business Forecasting &amp; Equity Valuation // EMBA 605</td>
<td>Strategies for Growth // EMBA 629</td>
<td>Competing Globally // EMBA 622</td>
<td>Graduation</td>
<td>Personal and Organizational Leadership // EMBA 641</td>
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### TERM 5

Leadership Development Theme: Defining Your Leadership Vision

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<tr>
<th>Month 17</th>
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<th>Month 19</th>
<th>Month 20</th>
<th>Month 21</th>
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